Orthopedic, Spine and Pain Management-Driven ASC Conference

Improving Profitability; and Business and Legal Issues

THE 7th ANNUAL CONFERENCE FROM ASC COMMUNICATIONS AND THE AMBULATORY SURGERY FOUNDATION

JUNE 11 - 13, 2009

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Strengthening the Future of Your Orthopedic, Spine or Pain Management-Driven ASC — Thrive Now and In the Future

This exclusive orthopedic, spine and pain-focused ASC conference brings together surgeons, physician leaders, administrators and ASC business and clinical leaders to discuss how to improve your ASC and its bottom line and how to manage challenging clinical, business and financial issues.

For a full list of the speakers and the agenda visit

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- Great Participants From All Over the Country
- Business, Clinical and Legal Issues

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SAMPLE TOPICS INCLUDE:

- Developing a Highly Successful Orthopedic-Driven ASC
- Using Orthopedics and Spine to Turn Around an ASC
- Sequencing an Orthopedic Start Up ASC Tactics for New and Ramp Up ASCs to Optimize Their Operations
- The Impact of the Financing Market on Valuations
- Managed Care Negotiation Strategies for Orthopedic and Spine **Driven Centers**
- Uni Knees in the Outpatient Setting Is This the Right Fit for Your ASC? Clinical and Financial Issues
- · Physician Owned Hospitals Key Factors for Success and Core
- · How to Recruit and Retain Great Administrators and Directors of Nursing
- · Handling Complex Spine Cases in an ASC, High Level Fusion and 23-Hour Cases
- Key Strategies for Controlling Implant Costs in ASCs and Surgical Hospitals
- New Trends in Ambulatory Spine Surgery
- Physician Owned Hospitals Key Concepts to Increase Profits
- · The Evolution of Healthcare and the Impact on ASCs
- Orthopedics The Forecast for the Next Five Years
- The Pros and Cons of Total Knees in a 23-Hour Setting -Financial and Safety Issues
- Key Concepts to Managing an Effective Interventional Pain Management Practice and Center
- An Analysis of Clinical Outcomes for Spine Procedures Performed in ASCs

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CEU CREDIT

Provider approved by the California Board of Registered Nursing, Provider Number CEP6949, for 13.5 contact hours.

CONFERENCE PROGRAM

THURSDAY, JUNE 11, 2009

12:00 - 1:30 pm - Registration

12:00 - 4:30 pm - Exhibitor Setup

Pre-Conference Workshop – Concurrent Sessions A, B, C, D, E 1:30 – 2:30 pm

A. Developing a Highly Successful Orthopedic-Driven ASC

Brent Lambert, M.D., CEO, Ambulatory Surgical Centers of America; and Tom Mead, M.D., Surgery Center of Allentown

B. Using Orthopedics and Spine to Turn Around an ASC

Tom Mallon, CEO, and Jeff Simmons, President Western Division, Regent Surgical Health

C. Sequencing an Orthopedic Start-Up ASC – Tactics for New and Ramp-Up ASCs to Optimize Their Operations

Larry Taylor, President and CEO, Practice Partners in Healthcare

D1. (1:30 – 2:00 pm) Valuing ASCs for Syndication - A Presentation of Current Market Multiples and Question and Answer

Greg Koonsman, Principal, and Jon O'Sullivan, Principal, VMG Health

D2. (2:00 – 2:30 pm) The Impact of the Financing Market on Valuations *Jon O' Sullivan, Principal, VMG Health; Doug Lewis, Managing Director and*

Shannon LeRoy, CEO and Managing Director, Physicians Capital

E. A Year Later — The Successful Turnaround of a Failing HospitalPhysician Joint Venture ASC

George Trajtenberg, M.D., Mark Beaugard, M.D., and Lisa Shriver, Administrator, Turks Head Surgery Center

2:30 - 3:20 pm

A. Managed Care Negotiation Strategies for Orthopedic and Spine-Driven Centers

Naya Kehayes, CEO, Eveia Health Consulting and Management

B. Uni Knees in the Outpatient Setting – Is This the Right Fit for Your ASC? Clinical and Financial Issues

Blaine Farless, M.D., and James McGehee, RN, Administrator, Cleburne Surgical Center; and Sarah Martin, RVP of Operations, Meridian Surgical Partners

C. Physician-Owned Hospitals - Key Factors for Success and Core Challenges

Molly Sandvig, Executive Director, Physician Hospitals of America; John Thomas, EVP, HC REIT; and John Rex-Waller, CEO, National Surgical Hospitals

D. Are Stark and Self Referral Laws Going to Close Down ASCs and Physician Owned Hospitals?

Scott Becker, JD, CPA, Partner, and Amber Walsh, JD, McGuireWoods LLP

E. Spine ASC – An Important Element in a Health System's Spine Center of Excellence

Jeff Leland, Managing Director, Blue Chip Surgical Center Partners

3:20 - 4:10 pm

A. How to Recruit and Retain Great Administrators and Directors of Nursing

Greg Zoch, Partner, Kaye Bassman

B. A Case Study and Strategies to Achieve Excellent Results for an ASC

Kenneth Austin, M.D., Ramapo Valley Surgery Center; and Bob Zasa, Founder, Woodrum ASD

C. Handling Complex Spine Cases in an ASC, High Level Fusion and 23 Hour Cases

John Seitz, CEO, Ambulatory Surgical Group

D. Key Strategies for Controlling Implant Costs in ASCs and Surgical Hospitals

Randi Pisko, CEO, North Carolina Specialty Hospital; and Richard F. Bruch, M.D., Triangle Orthopaedic Associates

E. The Acceleration of Physician-Hospitals Collaboration – Trends and Strategies

Bill Woodson, SVP, Sg2; Tom Stallings, Partner, Kristian Werling, JD, and Elissa Moore, JD, McGuireWoods LLP

4:15 – 5:00 pm

A. Physician Recruitment in 2009 – Some Key Thoughts and Challenges on Recruiting Orthopedics Neurosurgeons and Pain Management Physicians

Kenny Spitler, SVP Development, HealthMark Partners

THURSDAY, JUNE 11, 2009

B. New Trends in Ambulatory Spine Surgery

David Abraham, M.D., Reading Neck and Spine Center

C. Ten Keys to Improving Billing and Collections in a Challenging Economy

Caryl Serbin, CEO, Serbin Surgical Center Billing

D. Healthcare Valuations – Current Trends and Perspectives in Majority Interest Valuations

Todd Mello, Principal and Co-Founder, Healthcare Appraisers

E. Physician Owned Hospitals – Key Concepts to Increase Profits Tom Michaud, CEO, Foundation Surgery Affiliates

5:00 - 7:00 pm - Networking Reception & Exhibits

FRIDAY, JUNE 12, 2009

7:00 - 8:00 am - Registration and Continental Breakfast

Main Conference - General Session

8:00 am

Introductions

Scott Becker, JD, CPA, Partner, McGuireWoods LLP

8:00 – 8:55 am

The Evolution of Healthcare and the Impact on ASCs

Uwe Reinhardt, James Madison Professor of Political Economy and Professor of Economics at Princeton University

9:00 – 9:40 am

Orthopedics – The Forecast for the Next Five Years

John Cherf, M.D., Dept. of Orthopedics, The Neurologic & Orthopedic Hospital of Chicago

9:45 – 10:20 am

Using Spine as the Backbone of a Multi-Specialty ASC

James Lynch, M.D., Surgery Center of Reno

10:20 – 11:20 am – Hall Break

11:20 – 11:55 am

7 Steps to Maximizing an Orthopedic-Driven ASC's Returns in a Tough Economy

Brent Lambert, M.D., CEO, Ambulatory Surgical Centers of America

12:00 – 12:30 pm

Case Study – Two Years Later, A Physician-Owned Spine ASC – A Frank and Open Discussion of Financial Performance, Organizational Issues, Challenges and Problems

John Caruso, M.D., Parkway Surgery Center, Hagerstown, Maryland

12:30 - 1:30 pm - Networking Lunch & Exhibits

Concurrent Sessions A, B, C, D, E

1:30 - 2:05 pm

A. A Payor's View of Orthopedics, Spine and Pain Management Steven Stern, M.D., VP Neuroscience, Orthopedics and Spine, United Healthcare

B. Spine Centers – A Case Study Review of Current Outcomes

Marcus Williamson, M.D., and George Goodwin, SVP and Chief Development Officer, Symbion Healthcare

C. Making Big Cases Profitable in an ASC

Naya Kehayes, CEO, Eveia Healthcare; and Greg Cunniff, CFO, National Surgical Care

D. Capturing Your Partners' Cases, The Carrot and Stick Approach Chris Bishop, VP, Ambulatory Surgical Centers of America

E. Key Legal Issues – Safe Harbor Compliance, Out of Network, and Other Legal Issues

Scott Becker, JD, CPA, Partner, and Bart Walker, JD, McGuire Woods LLP

2:10 – 2:45 pm

A. Hand Surgery in ASCs – Key Concepts for Success

Ed Rudisill, M.D., The Hand Center, Greensville, SC

CONFERENCE PROGRAM

FRIDAY, JUNE 12, 2009

B. Pain Management in ASCs - Current Methods to Increase Profits Amy Mowles, President & CEO, Mowles Medical Practice Management

C. 5 Tips for Managing Anesthesia in Your ASC

Thomas Yerden, CEO and Founder, TRY HealthCare Solutions

D. How to Recruit Great Surgeons to Work at Your ASC

Robert Carrera, President, Pinnacle III

E. Turnarounds – 2 Case Studies – 5 Key Ideas for Success

Joe Zasa, President, Woodrum ASD

2:45 - 3:45 pm - Exhibits Open

3:45 - 4:20 pm

A. How Much is Your ASC Worth? What Terms Can You Expect? What Does a National Company Want After a Deal? 10 Facts That Will Drive a Buyer Away

Bill Kennedy, SVP Business Development, NovaMed; Kenneth Hancock, President and Chief Development Officer, Meridian Surgical Partners; Richard Pence, President and COO, National Surgical Care; George Goodwin, SVP and Chief Development Officer, Symbion

B. Is Your Center too Dependent on a Single Specialty? How to Diversify and Make Change Happen

John Seitz, CEO, Ambulatory Surgical Group; Joe Zasa, CEO, Woodrum ASD; and Larry Taylor, President and CEO, Practice Partners in Healthcare

C. 5 Core Concepts for Great ASC Joint Ventures with Hospital Partners

Mike Pankey, Administrator, Ambulatory Surgery Center of Spartanburg; and Caryl Serbin, CEO, Serbin Surgery Center Billing

D. Assessing the Profitability of Orthopedics, Spine and Pain in ASCS Luke Lambert, CEO, Ambulatory Surgery Centers of America

E. 5 Core Strategies to Immediately Improve ASC and Hospital Operations

Doug Johnson, COO, RMC MedStone Capital

4:20 - 4:55 pm

A. How Much is Your ASC Worth? What Terms Can You Expect? What Does a National Company Want After a Deal? 10 Facts That Will Drive a Buyer Away (continued)

Bill Kennedy, SVP Business Development, NovaMed; Kenneth Hancock, President and Chief Development Officer, Meridian Surgical Partners; Richard Pence, President and COO, National Surgical Care; George Goodwin, SVP and Chief Development Officer, Symbion

B. Ulnar Collateral Ligament Reconstruction: "The Tommy John Surgery"

Timothy Kremchek, M.D., Medical Director, Cincinnati Reds; Larry Taylor, President and CEO, Practice Partners in Healthcare

C. The Development & Integration of Orthopedics into a Multi-Specialty ASC

William Jacobson, M.D., President, West Lakes Surgery Center; Rob McCarville, Principal, Medical Consulting Group; and John Marasco, Principal and Owner, Marasco and Associates

D. 2 Key Issues: Working with Implant Brokers and Out-of-Network Issues

Dan Connolly, Vice President, Pinnacle III

E. Turnarounds – Lessons of the Last Five Years – Expectations of the Next Five Years

Bill Southwick, President and CEO, HealthMark Partners

4:55 – 5:30 pm

A. Orthopedics in ASCs — What Works and What Doesn't From a Business and Clinical Perspective

John Cherf, M.D., Dept. of Orthopedics, The Neurologic & Orthopedic Hospital of Chicago

B. Physician Owned Hospitals – What Should You Do Now?

Ajay Mangal, M.D., CEO, Prexus Health; and Brett Gosney, CEO, Animas Surgical Hospital

C. How to Work Successfully with Generation Y

Lt. Colonel Bruce Bright, Director of Business Development, The Sanders Trust

D. The 5 Best Ways to Improve Billings and Collections and to Improve Revenue Cycle Management

Lisa Rock, President, National Medical Billing Services; and David Hamilton, President & CEO, MNET Collections

E. Common Litigation Issues in ASCs – Antitrust, Non Competes and More

Jeff Clark, Partner, and Richard Greenberg, Partner, McGuireWoods LLP

5:30 - 7:00 pm - Networking Reception & Exhibits

SATURDAY, JUNE 13, 2009

7:30 - 8:15 am - Continental Breakfast

8:15 – 9:00 am

How Economic Conditions Impact Health Care Strategies for Success

Tom Geiser, Senior Advisor, Texas Pacific Group; and Joe Clark, Executive Vice President, Surgical Care Affiliates

9:05 – 9:50 am

A. Uni Knees and Shoulders in the Outpatient Setting – Cost, Staffing and Profitability Issues

Peter Kurzweil, M.D. and Margarita de Jesus, Administrator, Surgery Center of Long Beach

B. Key Issues Faced by ASCs Today

Thomas Yerden, CEO, Founder, TRY HealthCare Solutions

C. The Pros and Cons of Total Knees in a 23-Hour Setting – Financial and Safety Issues

Eric Monesmith, M.D., OrthoIndy; and John Martin, CEO, OrthoIndy

D. Pain Management – 5 Keys to a Superior Pain Management Program Surgery Center

Lance Lehmann, M.D., Medical Director and Liliana Rodriguez Lehmann, MBA, Hallandale Outpatient Surgical Center

E. Implant Costs: Why Facility-Physician Collaboration Makes Sense

Karen Barrow, SVP Business Development, Amerinet

9:55 - 10:35 am

A. Key Concepts to Managing an Effective Interventional Pain Management Practice and Center

Lax Manchikanti, M.D.

B. An Analysis of Clinical Outcomes for Spine – Procedures Performed in ASCs

Ken Pettine, M.D., Rocky Mountain Surgery Center

C. Making the Best Use of An ASCs IT System

Jeff Blankinship, President, Surgical Notes

D. Tracking and Improving Patient Satisfaction and How to Apply the Measures to Improve Results

Paul Faraclas, President and CEO, CTQ Solutions

10:40 – 11:20 am

A. The 10 Statistics Your ASC Should Examine Each Week

Shannon Blakeley, VP Operations, National Surgical Care

B. 7 Keys to Successful Physician Hospital Joint Ventures

Edward Hetrick, President and CEO, Facility Development and Management; and Christian Ellison, VP, Health Inventures

C. Practical Case Costing and Benchmarking for Orthopedic, Spine and Pain-Driven ASCs – Strategies You Can Use Monday Morning

Susan Kizirian, COO, and Anne Geier, VP, Ambulatory Surgical Centers of America

D. 2009 Pain Management Coding Update and Pain Industry Business Trends

Linda Van Horn, MBA

11:25 am – 12:05 pm

A. Buying and Selling ASCs - 5 Key Concepts

Scott Becker, JD, CPA, Partner and Scott Downing, Partner, McGuireWoods LLP

B. Cost Justifying an EHR, What Is The ROI?

Todd Logan, Regional VP, Source Medical; Daren Smith, Administrator, Fremont Surgical Center

C. Practical Case Costing and Benchmarking for Orthopedic, Spine and Pain Driven ASCs – Strategies You Can use Monday Morning (continued)

Susan Kizirian, COO, and Anne Geier, VP, Ambulatory Surgical Centers of America

D. 10 Keys to Improve Coding for Orthopedic, Spine and Pain in ASCs Christina Bentin, Founder, Coding Compliance Management

12:10 – 1:00 pm

Legal Q & A; Safe Harbors; War and Peace with Hospitals

Scott Becker, JD, CPA, Partner, McGuireWoods LLP

1:00 pm — Meeting Adjourns

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Critical Insight In Challenging Times

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Improving Profitability; and Business and Legal Issues

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16 Great Reasons

TO ATTEND THE 7th ANNUAL ORTHOPEDIC, SPINE AND PAIN MANAGEMENT-DRIVEN ASC COMMUNICATIONS AND AMBULATORY SURGERY FOUNDATION CONFERENCE



- 1 Obtain practical guidance on key specialties orthopedics, spine and pain management that you can apply to your ASC immediately.
- **2** 68 Sessions, 94 Speakers, 30 CEOs, 24 Physician Leaders, and more.
- **3** Critical business, clinical and legal issues.
- **4** Gain new insight on how to add cases and physicians to your ASC.
- 5 Understand how to add more complex cases.

- 6 Hear great insight on orthopedics, spine, neurosurgery, and pain management.
- 7 Hear how to improve case-costing and benchmarking.
- **?** Consider joint-ventures.
- **9** Learn new means to reduce implant and device costs.
- 10 Discuss great ideas with great colleagues from around the country.

- 11 Enjoy Chicago, Michigan Avenue and have fun.
- 12 What cases can and can't be added to your ASC.
- 13 Hear about the future of legislation and about ASCs.
- 14 Improve your coding and improve reimbursement.
- 15 Improve your managed care contracting.
- 16 Understand the value of your ASC.

CONFERENCE SPEAKERS

David Abraham, M.D.
Reading Neck and Spine Center
Kenneth Austin, M.D.
Ramapo Valley Surgery Center
Karen Barrow, SVP Business Development
Amerinet

Mark Beaugard, M.D. Turks Head Surgery Center Scott Becker, JD, CPA, Partner McGuire Woods

Christina Bentin, Founder Coding Compliance Management Chris Bishop, VP

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Robert Carerra, President
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John Caruso, M.D.
Parkway Surgery Center

John Cherf, M.D., Dept. of Orthopedics The Neurologic & Orthopedic Hospital of Chicago

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McGuire Woods

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Greg Cunniff, CFO National Surgical Care

Margarita de Jesus, Administrator Surgery Center of Long Beach Scott Downing, Partner McGuire Woods

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Timothy Kremchek, M.D., Medical Director

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Luke Lambert, CEO
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Lance Lehmann, M.D., Medical Director
Hallandale Outpatient Surgery Center

Liliana Rodriguez Lehmann, MBA Hallandale Outpatient Surgery Center Jeff Leland, Managing Director Blue Chip Surgical Center Partners

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Sarah Martin, RVP of Operations Meridian Surgical Hospitals

Rob McCarville, Principal Medical Consulting Group James McGehee, RN, Administrator Cleburne Surgical Center

Tom Mead, M.D.

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Todd Mello, Principal & Co-Founder

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Eric Monesmith, M.D.

OrthoIndy

Elissa Moore, JD

McGuire Woods

Amy Mowles, President and CEO Mowles Medical Practice Management

Jon O'Sullivan, Principal VMG Health

Mike Pankey, Administrator
Ambulatory Surgery Center of Spartanburg

Richard Pence, President and COO National Surgical Care Ken Pettine, M.D. Rocky Mountain Surgery Center Randi Pisko, CEO

North Carolina Specialty Hospital
Uwe Reinhardt, James Madison Professor of Political
Economy and Professor of Economics

Princeton University
John Rex-Waller, CEO
National Surgical Hospitals
Lisa Rock, President
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Ed Rudisill, M.D. The Hand Center

Molly Sandvig, Executive Director Physician Hospitals of America

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