

BECKER'S

# **ASC REVIEW**

# 26th Annual Meeting: The Business and Operations of ASCs

October 24-26, 2019 Swissotel - Chicago, Illinois

Sponsored by:



## **KEYNOTES**

## **FEATURED KEYNOTES**



**Kevin O'Leary** MBA, Chairman, O'Shares ETF Investments, and Star ABC's Shark Tank



**Mel Robbins** Serial Entrepreneur, Best-Selling Author, Internationally Recognized Social Media Influencer and Motivational Speaker



**Tucker Carlson** Host, Tucker Carlson Tonight and Founder, The Daily Caller



**Sugar Ray Leonard** Boxing Legend, Successful Entrepreneur and Author, The Big Fight: My Life In and Out of the Ring





## **FEATURED INDUSTRY KEYNOTES AND KEYNOTE PANELISTS**



**Tony Kilgore** Chief Executive Officer, Surgical Care Affiliates



Michael R. Redler MD, Visiting Assistant Clinical Professor, Orthopaedics, University of Virginia; Assistant Association of Independent Clinical Professor, Frank H. Netter School of Medicine, Quinnipiac University; President, Medical Staff, Surgery Center of Fairfield County



**Marni Jameson** Carev Executive Director, Doctors



**David Young** Chief Executive Officer and President, Physicians Endoscopy



Caitlin Zulla Chief Financial Officer, Surgical Care Affiliates



**Matthew Searles** MBA, Partner, Merritt Healthcare Advisors



**Kevin Conrov** MS, Chief Financial Officer and Chief Population Health Officer, CareMount Medical



Alpesh Patel MD, Director, Orthopaedic Spine Surgery, Professor of Orthopaedic Surgery and Neurosurgery, Northwestern University



**Amber Walsh** JD, Partner, McGuireWoods LLP



**Chris Bishop** Chief Executive Officer, Regent Surgical Health



**Nader Samii** Chief Executive Officer. National Medical Billing Services



**Scott Hayworth** MD, FACOG, President and Chief Executive Officer, CareMount Medical



## **THURSDAY, OCTOBER 24, 2019**

## Concurrent Sessions:

TRACK A – Improving Profits, ASC Strategy and Keynotes

and Issues, GI, Pain Management and
Anesthesia Issues
CS Financial Issues Orthopedics

TRACK E – Transactions, Legal and Valuation Issues

TRACK B – ASCs, Financial Issues, Orthopedics and Spine

TRACK D – Revenue Cycle, Out-of-Network, Billing and Coding Issues

TRACK C - Physician Hospital Ventures

TRACK F – Patient Safety, Quality and Accreditation Issues

## 10:00 - 10:40 am

#### Vevey

### A. Spine and Joints in ASCs

- Ali Prosser, Chief Executive Officer, San Luis Obispo Surgery Center
- Joy Taylor, JD, Chief Administrative Officer, Polaris Spine & Neurosurgery Center
- Mark Malone, MD, President, Advanced Pain Care
- Tom Crossen, Chief Development Officer, Regent Surgical Health
- Moderated by Helen Suh, JD, Senior Counsel, McGuireWoods LLP

#### Montreaux 1

### **B. ASC Development and Operations**

- Glenn Buterbaugh, MD, Executive/Medical Director, General Partner, Western PA Surgery Center
- Jennifer Peterson, Administrative Director, Western PA Surgery Center

#### Montreaux 2

## C. What Do High Deductible Plans Mean for ASCs?

- Cindy Young, BSN, RN, CASC, CAIP, Administrative Director, Surgery Center of Farmington, LLC
- Sandra Jones, CASC, CPHRM, CPHQM, FHFMA, Founder, Ambulatory Strategies Inc.
- Bob Scheller Jr., CPA, CASC, Chief Executive Officer, Lake Park Surgicare Surgery Center
- Moderated by Emily Rappleye, Managing Editor, Becker's Healthcare

#### Montreaux 3

# D. Things I Wish I Would Have Known / Common Preventable Headaches to Avoid When Opening an ASC

- Laurri Wallace, DPT, MHS, MBA, Chief Executive Officer and Chief Operating Officer, Georgia Spine & Orthopaedics and Surgery Center of Roswell
- Leslie Mattson, RN, BSHM, Chief Executive Officer and Co-founder, ALM Surgical Solutions

#### St. Gallen 1

## E. Navigating Workers' Compensation Issues and Utilizing Evidence-Based Return to Work Guidelines in a Multidisciplinary Spine Practice

 Shane Mangrum, MD, Physician, Polaris Spine & Neurosurgery Center

#### St. Gallen 2

## F. Core Thoughts on Avoiding Staff and Physician Burnout

- Carrie Killgo, Clinical Director, North Texas Team Care Surgery Center
- Adam Hornback, RN, Administrator, North Texas Team Care Surgery Center
- David McConnell, MD, Medical Director, Heartland Surgery Center
- Moderated by Brian Zimmerman, Writer / Reporter, Becker's Healthcare

### 10:45 - 11:25 am

#### Vevey

### A. The Biggest Opportunity for ASCs Today

- Andy Canning, Assistant Vice President, Operations, MedStar Health
- Rob Landerholm, MD, FACS, President and Medical Director, Eviva
- Maggie Summerfelt, Administrator, Advanced Surgery Center, LLC
- Amy Coletti, Senior Manager, ECG Management Consultants
- Moderated by Tamara Senikidze, JD, Associate, McGuireWoods LLP



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Pain Management and Anesthesia Issues

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TRACK D – Revenue Cycle, Out-of-Network, Billing and Coding Issues

Issues

TRACK B – ASCs, Financial Issues, Orthopedics and Spine

SCA
Surgical Care Affiliates\*

#### Montreaux 1

## B. Workshop: Increase Revenue 20% in 2020 via 3 Proven Techniques

- Chris Bishop, Chief Executive Officer, Regent Surgical Health
- Steven G. Glasgow, MD, FAAOS, Surgeon, Midwest Orthopaedic Institute
- Erin Petrie, Director, Revenue Cycle Management, Regent Surgical Health
- Chris Stine, Director, Bundle Payments and Corporate Compliance Officer, Regent Surgical Health



#### Montreaux 2

#### C. Anesthesia and ASCs Business and Clinical Issues

- Victor Terebuh, MD, Anesthesiologist, New Albany Orthopedic Anesthesia
- Devanand Mangar, MD, FCCP, President and Chief Executive Officer, Tampa Outpatient Surgical FacilityJay Kreger, President, CRH Anesthesia
- Moderated by Julie K. Letwat, Counsel, McGuireWoods LLP

#### St. Gallen 1

#### E. ASC Mergers and Acquisitions 2018 - 2019

- Badri Nath, President, Long Island Surgery
- Nader Samii, Chief Executive Officer, National Medical Billing Services
- Amit Patel, MD, Chief Executive Officer and Medical Director, Summit Spine and Joint Centers, LLC
- Matthew Searles, MBA, Partner, Merritt Healthcare
  Advisors
- Melissa Szabad, JD, Partner, McGuireWoods LLP
- Moderated by Gretchen Heinze Townshend, JD, Partner, McGuireWoods LLP

#### St. Gallen 2

## F. Patient, Surgeon and Employee Satisfaction: The Triple Aim for ASCs

- Gary Richberg, RN, BSN, MBA, CMPE, CASC, Administrator, Pacific Rim Outpatient Surgery Center
- Patti Graham, RN, CASC, Vice President, Healthcare Operations, Ancillon Health
- Sarah Paul, CPC, CASC, Administrator, Dublin Surgery Center, an SCA Affiliate
- Moderated by Molly Gamble, Editor-in-Chief, Becker's Healthcare

## 11:30 - 12:00 pm

### **Networking Break**

### 12:00 - 12:40 pm

Vevev

## A. Joint Ventures and Physician / Hospital / ASC Relationships: What Works and What Doesn't?

- Lisa Cooper, RN, Principal and Chief Executive Officer, Advocare+/Santa Cruz Surgery Center
- Michael J. Patterson, FACHE, President and Chief Executive Officer, Mississippi Valley Health
- Jeffrey Flynn, CASC, Chief Executive Officer, Gramercy Healthcare Management, LLC; Administrator, Gramercy Surgery Center
- Susan Kizirian, RN, MBA, Chief Operating Officer, ASCOA
- Moderated by Timothy Fry, JD, Associate, McGuireWoods LLP



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Issues



#### Montreaux 1

## B. Transitioning from Inpatient Joints to ASC: Pre-Op Optimization, OR Management and Meaningful Post-Op Data Collection

- Morteza Meftah, MD, Chief, Adult Reconstruction Surgery and Clinical Research and Director, Adult Reconstruction Fellowship, Bronx Lebanon Hospital Center; Assistant Professor, Orthopaedic Surgery, NYU Langone Medical Center
- Ira Kirschenbaum, MD, Chairman, Department of Orthopaedic Surgery, BronxCare Hospital Center

#### Montreaux 3

## D. Key Thoughts on How to Improve Billing / Collections

- Michael Graziano, Administrator, Clifton Surgery Center
- JoAnn M. Vecchio, Administrator, ASC of WNY
- Kylie Kaczor, MSN-RN, CASC, CMPE, CPHRM, CLSSBB, CPCO, ACHE, Vice President, Clinical and Regulatory Affairs
- Moderated by Lauren M. Ramos, JD, Associate, McGuireWoods LLP

#### St. Gallen 1

#### E. Key Legal and Regulatory Issues for ASCs

- Kerri Zelensek, JD, Associate, McGuireWoods LLP
- Gretchen Heinze Townshend, JD, Partner, McGuireWoods LLP
- LauraLee R. Lawley, JD, Associate, McGuireWoods LLP
- Moderated by Melissa Szabad, JD, Partner, McGuireWoods LLP

#### St. Gallen 2

## F. Key Thoughts on Profiting From Orthopedics, GI, Ophthalmology and Pain Management

- Gregory P. DeConciliis, PA-C, CASC, Administrator, Boston Out-Patient Surgical Suites, LLC
- Paulette Stowers, Clinical Coordinator, Park Ten Surgery Center
- Bob Scheller Jr., CPA, CASC, Chief Executive Officer,

Lake Park Surgicare Surgery Center

 Moderated by Laura Dyrda, Editor-in-Chief, Becker's Healthcare

## 12:45 - 1:25 pm

#### Vevey

### A. The Most Pressing Issues Facing ASCs in 2019

- Ying Chen, DO, FACOS, Neurosurgeon, Orthopedics and Neurological Consultants
- Ken Overbey, Chief Operating Officer, Proliance Surgeons
- Robert J. Zasa, MSHHA, FACMPE, President and Chief Executive Officer, Ambulatory Systems Development,
- Melissa Weik, MHA, RN, Executive Administrator, North Pointe Surgery Center
- Moderated by Emily Rappleye, Managing Editor, Becker's Healthcare

#### Montreaux 1

## B. Key Issues in Minimally Invasive Spine Surgery in ASCs

- Ronald Michael, MD, Neurosurgeon, Illinois Neurospine Institute
- Jacob Rodman, Chief Executive Officer, Raleigh Neurosurgical Clinic
- Moderated by Morgan Haefner, Writer / Reporter, Becker's Healthcare

#### Montreaux 2

### C. WORKSHOP: Integrating Robotics in the ASC

 Jeremy Parcells, MD, General Surgeon, Surgical Associates of Mansfield





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#### Montreaux 3

## D. Using Data and Analytics to Maximize Payor **Collections**

- Richa Singh, Executive Vice President, Sales, Collect Rx

#### St. Gallen 1

## E. Do You Need a Hospital, a Management Company or **Neither? Redefining Delivery of Care**

- Priyantha Ranaweera, MD, President, Manhattan Specialist Center
- Rick Ngo, MD, General Surgeon, Southwest Surgical Associates
- Arvind Movva, MD, Chief Executive Officer, Healthland Clinic & Regional Surgicenter; Founder and Chief Executive Officer, divvyDOSE
- Michael McClain, MHS, MS, PA-C, Executive Director, Ambulatory Surgery, Providence St. Joseph Health
- Moderated by Christopher DeGrande, JD, Associate, McGuireWoods LLP

#### St. Gallen 2

### F. Opioid Crisis in America: Fact vs. Fiction

- Kenneth Candido, MD, Chairman and President, Chicago Anesthesia Pain Specialists

## 1:30 - 2:10 pm

#### Vevev

## A. Should You Sell Your ASC or Practice? What are the Valuations? Who Are the Buyers?

- Bart Walker, JD, Partner, McGuireWoods LLP
- Todd Mello, Principal, ECG Management Consultants
- Curtis Bernstein, Partner, Pinnacle Healthcare Consulting
- Michael Stroup, Senior Vice President, Acquisitions, **USPI**
- Moderated by Helen Suh, JD, Senior Counsel, McGuireWoods LLP

#### Montreaux 1

## B. Workshop: Advancing Quad Aim Performance: Impact of Alignment, Standardization and Sole Source **Partnership**

- RB Jones, MD, Orthopedic Surgeon
- Jeff Tucker, Chief Operations Officer
- Tom Geen, Vice President, Sales, Raidon & Associates DuPuy Synthes - Joint Reconstruction



#### Montreaux 2

## C. How Can We Improve Reimbursement per Case?

- Joseph D'Agostino, MBA, ASC Administrator, Advanced Surgery Center Perimeter and Gwinnett Advanced Surgery Center
- Matt Kilton, Associate Principal, ECG Management Consultants
- Sarah Paul, Administrator, Dublin Surgery Center
- Moderated by Alia Paavola, Writer / Reporter, Becker's Healthcare

#### Montreaux 3

#### D. How to Start an Outpatient Total Joint Program

- Sylvia Johns, Director, Surgical Services, Olympia Orthopaedic Associates
- Rebecca Taylor, RN, BSN, Surgical Services Program Manager, Olympia Surgery Center

### 2:10 - 2:30 pm

#### **Networking Break**



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TRACK D - Revenue Cycle, Out-of-Network, Billing and Coding Issues



#### 2:30 - 3:10 pm

### A. Which Key Specialties Are Still Great for ASCs?

- Stephen Blake, JD, MBA, CPA, Chief Executive Officer, Central Park ENT & Surgery Center
- Gregory P. DeConciliis, PA-C, CASC, Administrator, Boston Out-Patient Surgical Suites, LLC
- Rebecca Bruce, Vice President and Chief Operating Officer, Leader Surgical Center, LLC
- Robert Thornberry, MD, Surgeon, Tallahassee Orthopedic Clinic III, P.L.
- Moderated by Molly Gamble, Editor-in-Chief, Becker's Healthcare

#### Montreaux 1

## B. Improving Patient Collections: Strategies, **Considerations, and Best Practices**

- Tyler Crawford, Chief Executive Officer, BHG Patient
- Michael Graziano, Administrator, Clifton Surgery Center
- JoAnn M. Vecchio, Administrator, ASC of WNY
- Moderated by Emily Rappleye, Managing Editor,
- Becker's Healthcare

#### Montreaux 2

## C. The Growth of Physician Practice Management Companies and Their Impact on Healthcare and ASCs

- Matthew Searles, MBA, Partner, Merritt Healthcare Advisors
- David Young, Chief Executive Officer and President, Physicians Endoscopy
- Kayla McCann Marty, JD, Associate, McGuireWoods LLP
- Moderated by Scott Becker, JD, CPA, Publisher, Becker's Healthcare; Partner, McGuireWoods LLP

#### Montreaux 3

## D. Total and Partial Outpatient Joint Arthroplasties in the ASC Setting

- Daniel Hoeffel, MD, Orthopedic Surgeon, Specialist in Arthritis and Joint Replacement, Quality & Process Consultant
- Anthony Edelman MD, MBA, Clinical Assistant Professor; Director, Division of Orthopedic Anesthesia, Michigan Medicine
- Louis Levitt, MD, Vice President/Secretary, The Centers for Advanced Orthopaedics
- Michael Ast, MD, Orthopedic Surgeon, Hospital for Special Surgery
- Moderated by Bill Wilder, Director, Outpatient Marketing, DePuy Synthes - a Johnson & Johnson Company

#### St. Gallen 1

## E. A Successful ASC Merger from the Eyes Of An Administrator

- Jill Thrasher, CASC, Administrator, Baylor Scott & White Sports Surgery Center at the Star of Frisco, Texas

#### St. Gallen 2

## F. Workshop: Efficiency and Patient Flow in the ASC for Total Hip Arthroplasty

E. Matthew Heinrich, MD, Orthopedic Surgeon, Orthopaedic Specialists of Austin





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Collect R

Issues



## 3:15 - 3:55 pm

Vevey

## A. KEYNOTE PANEL – The Best Ideas for Growth Today

- Matthew Searles, MBA, Partner, Merritt Healthcare Advisors
- Marni Jameson Carey, Executive Director, Association of Independent Doctors
- David Young, Chief Executive Officer and President, Physicians Endoscopy
- Amber Walsh, JD, Partner, McGuireWoods LLP
- Nader Samii, Chief Executive Officer, National Medical Billing Services
- Moderated by Scott Becker, JD, CPA, Publisher, Becker's Healthcare; Partner, McGuireWoods LLP

### 4:00 - 4:30 pm

Vevey

#### A. KEYNOTE

Tony Kilgore Chief Executive Officer, Surgical Care Affiliates

4:35 - 5:15 pm

Vevey

### A. KEYNOTE – From Humble Beginnings

 Kevin O'Leary, MBA, Chairman, O'Shares ETF Investments, and Star, ABC's Shark Tank



5:15 - 7:00 pm

**Cocktail Reception in the Exhibit Hall** 



## FRIDAY, OCTOBER 25, 2019

## Concurrent Sessions:

TRACK A – Improving Profits, ASC Strategy and Keynotes

TRACK B – ASCs, Financial Issues, Orthopedics and Spine

TRACK C – Physician Hospital Ventures and Issues, GI, Pain Management and Anesthesia Issues

TRACK D – Revenue Cycle, Out-of-Network, and Accreditation Issues Billing and Coding Issues

TRACK E – Transactions, Legal and Valuation Issues

TRACK F – Patient Safety, Quality and Accreditation Issues

#### 8:00 - 8:50 am

#### Vevey

#### A. KEYNOTE - Today's Political Landscape

 Tucker Carlson, Host, Tucker Carlson Tonight and Founder, The Daily Caller

#### 8:55 - 9:35 am

#### Vevey

## A. KEYNOTE PANEL – The Next Five Years for ASCs – What Will Work, What Won't Work and More

- Alpesh A Patel, MD, Director, Orthopaedic Spine Surgery, Professor of Orthopaedic Surgery and Neurosurgery, Northwestern University
- Chris Bishop, Chief Executive Officer, Regent Surgical Health
- Caitlin Zulla, Chief Financial Officer and Chief Administrative Officer, Surgical Care Affiliates
- Michael R. Redler, MD, Visiting Assistant Clinical Professor, Orthopaedics, University of Virginia; Assistant Clinical Professor, Frank H. Netter School of Medicine, Quinnipiac University; President, Medical Staff, Surgery Center of Fairfield County
- Moderated by Scott Becker, JD, CPA, Publisher, Becker's Healthcare; Partner, McGuireWoods LLP

## 9:35 - 10:00 am

### **Networking Break**

### 10:00 - 10:45 am

#### Vevev

## A. KEYNOTE – The 5 Second Rule - Achieve Breakthrough Performance in Your Career and Life

 Mel Robbins, Serial Entrepreneur, Best-Selling Author, Internationally Recognized Social Media Influencer and Motivational Speaker



## 10:50 - 11:30 am

#### Vevey

### A. Adding Procedures to ASCs

- Jim Melton, DO, Vascular Surgeon/Owner, Cardiovascular Health Clinic
- Catherine Ruppe RN, CASC, Executive Director, ASC Operations, Proliance Surgeons, Inc PS
- Moderated by Bill Wilder, Director, Outpatient Marketing, DePuy Synthes - a Johnson & Johnson Company

#### Montreaux 1

## B. Orthopedic Roundtable 1: The Business of Orthopedics

- TK Miller, MD, Vice Chairman, Department, Orthopaedic Surgery and Chief, Section of Sports Medicine, Carilion Clinic; Associate Professor, Department, Orthopaedic Surgery, Virginia Tech Carilion School of Medicine
- Ritesh Shah, MD, Orthopedic Surgeon, Partner, Illinois Sports Medicine & Orthopedic Surgery Center; Partner, Hip and Knee Research, Illinois Bone & Joint Institute
- Rebecca Whitney, Outpatient Solutions and Efficient Care Vice President, Zimmer Biomet
- Vishal Mehta, President and Managing Partner, Fox Valley Orthopaedic Institute
- Moderated by Laura Dyrda, Editor-in-Chief, Becker's Healthcare

#### Montreaux 2

## C. Maintaining Physician Ownership vs. Corporate Partnership - What To Do?

- Bruce Foerster, MD, Medical Director, San Diego Outpatient Surgery Center
- Basheer Alismail, Group Vice President, Operations, Surgical Care Affiliates



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TRACK G - Patient Safety, Quality and Accreditation Issues

#### Montreaux 3

### D. Payer Contracting and Other Issues for ASCs?

- Lisa Davis, CPC, Administrator, The Center for Minimally Invasive Surgery
- Scott Allen, Vice President, Managed Care Contracting
- Allison Stock, RN, JD, CASC, Executive Director, Great Lakes Surgical Center
- Heather Hilgendorf-Cooley, MBA, CASC, Administrator, Spring Park Surgery Center, LLC
- Moderated by Brian Zimmerman, Writer / Reporter, Becker's Healthcare

#### St. Gallen 1

#### E. Litigation for ASCs: The Big Issues for ASCs

- Sarah I. Rashid, JD, Associate, McGuireWoods, LLP
- David Pivnick, JD, Partner, McGuireWoods LLP
- Jeffrey Clark, JD, Partner, McGuireWoods LLP

#### St. Gallen 2

### F. The Delicate Balance of Patient Selection

- Dianne Buffington, BSN, RN, CNOR, Regional Clinical Quality Manager, Surgical Care Affiliates

### 11:30 am - 12:30 pm

## Lunch & Learn Workshop: Improve Recovery: A Long-Lasting, Non-Opioid Alternative for Post-Surgical Pain Management

- Frank Alan Barber, MD, Orthopedic Surgeon, Plano Orthopedic and Sports Medicine Center
- Ritesh R. Shah, MD, Orthopedic Surgeon, Illinois Bone and Joint Institute
- Gary S. Schwartz, MD, FASA, Anesthesiologist, Anesthesiology Associates of Boro Park, Maimonides Medical Center



## 11:30 am - 12:30 pm

## **Networking Luncheon**

## 12:30 - 1:10 pm

#### Vevey 1

## A. How an ASC Fits within a Practice's Value-Based Care Strategy

- Peter Slate, Chief Business Development Officer, Healthcare Outcomes Performance Co (HOPCo), The CORF Institute

### Vevey 2

## B. Workshop: The Hospital Executive's Guide to ASC **Expansion**

- Jeffrey Peters, Chief Executive Officer, Surgical Directions
- Thomas Blasco, MD, Senior Physician Medical Director, Surgical Directions



#### Montreaux 1

## B. Orthopedic Roundtable 2: The Business of **Orthopedics**

- Jack Jensen, MD, Medical Director, Athletic Orthopedics & Knee Center
- Taizoon Baxamusa, MD, FACS, Chief, Division of Hand Surgery, Illinois Bone and Joint Institute
- Thomas Joseph, MD, Physician, Five Rivers Orthopedics
- Moderated by Scott Becker, JD, CPA, Publisher, Becker's Healthcare; Partner, McGuireWoods LLP



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#### Montreaux 2

## C. Pain Management in ASCs 1

- Vincent Galan, MD, Medical Director, Pain Care, LLC; President, Center for Pain and Spine, LLC
- Eric Mehlberg, MD, Physician, Comprehensive Pain **Specialists**
- Amit Patel, MD, ABAPM, Interventional Pain Physician, Georgia Pain and Wellness Center
- Jaymin Shah, RPh, DO, Medical Director, Mercy Pain Centers
- Moderated by Anuja Vaidya, Writer / Reporter, Becker's Healthcare

#### Montreaux 3

## D. GI Roundtable: The Business of Gastroenterology and Endoscopy

- Manoj Mehta MD, Medical Director, Endoscopy Center of the North Shore
- John J. Hong, MD, MBA, Chief Executive Officer, United Gastroenterologists
- Moderated by Mackenzie Garrity, Writer / Reporter, Becker's Healthcare

#### St. Gallen 2

## E. Leadership in an ASC: Creating Culture, Patient Satisfaction, Employee Engagement and more

- Sonja Clapp, RN, Director, AdventHealth Surgery Center, Shawnee Mission
- Suzi Walton, CASC, Facility Administrator, Ohio Surgery Center
- Kecia Norling, MBA, RN, CNOR, CASC, Director, Operations, Surgical Care Affiliates
- Jane Haire, RN, BSN, CASC, Administrator, Nebraska Surgery Center
- Moderated by John A. Page, LFHIMSS, Chair, Vistage Worldwide Inc.

#### St. Gallen 2

#### F. Reserved

### 1:15 - 1:55 pm

#### Vevev 1

#### A. How to Be a Great Administrator

- Brooke Rush, CASC, Administrator, Maryland Surgery
- Lori Tamburo, CASC, Administrator, Foothills Surgery
- Raymond Hino, MPA, FACHE, Director of Operations, Surgery Partners
- Rebecca Paine, CASC, Vice President and Chief Financial Officer, Beckley
- Moderated by Laura Dyrda, Editor-in-Chief, Becker's Healthcare

#### Montreaux 1

## B. Optimizing Outpatient Spine Surgery Outcomes by Using AI and Data Analysis for Patient Selection and **Pre-Op Planning**

- Vivek Mohan, MD, MS, FAAOS, Spine Surgeon, Orthopaedic Spine Institute

#### Montreaux 2

## C. Washington D.C. Update 2019

- William Prentice, Chief Executive Officer, Ambulatory Surgery Center Association
- Management Center of Paducah; Clinical Professor, Anesthesiology and Perioperative Medicine, University of Louisville, Kentucky
- Interviewed by Scott Becker, JD, CPA, Publisher, Becker's Healthcare; Partner, McGuireWoods LLP



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#### Montreaux 3

## D. What Happens When The Rainmaker Retires, Succession Planning for ASCs, and How to Recruit Millennials and New Surgeons

- Brandon O'Dell, RN, BSN, CASC, Group CEO (Georgia area), Surgical Care Affiliates
- Tamara Robinson, Administrator, Unity Surgical Center
- Ned Urbiztondo, MD, Pain Medicine Specialist, Momentum Spine & Joint
- Moderated by Lauren M. Ramos, JD, Associate, McGuireWoods LLP

#### St. Gallen 1

## E. Surgery Migration - Catching the Confetti

- Sean Hartzell, Associate Principal, ECG Management Consultants
- I. Naya Kehayes, Partner, ECG Management Consultants

#### St. Gallen 2

## F. Workshop: Benefits and Limitations of Local **Anesthetics in Postoperative Pain**

Randy Robbins, MD, Founding Partners and President, Valiant Anesthesia



#### Vevey 2

## H. Key Thoughts on Valuations, Growth and Strategy for your ASC

- Colin Park, Director, VMG Health
- Randy Hagen, CASC, FACMPE, ACHE, Regional Director, Robert Wood Johnson Barnabas Health
- Moderated by Mackenzie Bean, Writer / Reporter, Becker's Healthcare

## 1:55 - 2:15 pm

## 2:15 - 2:55 pm

#### A. Total Joints in an ASC

- Corey Welchin, Chief Executive Officer, Chief Medical Officer, South Central Surgical Center LLC
- Gina E. Mayo, RN, BSN, Administrator, Sequoia Surgery
- Tom Crossen, Chief Development Officer, Regent Surgical Health
- Moderated by Bill Wilder, Director, Outpatient Marketing, DePuy Synthes - a Johnson & Johnson Company

#### Vevev 2

## B. Workshop: ASC Total Joints: Protocols, Tools and Technologies to Build a Successful Program

- Ritesh Shah, MD, Orthopedic Surgeon, Illinois Sports Medicine and Orthopedic Surgery Center
- Nishant Shah, MD, Medical Director, Illinois Sports Medicine and Orthopedic Surgery Center
- Bertrand P. Kaper, MD, Orthopaedic Specialists of Scottsdale

#### Montreaux 1

## B. Strategies and Relationships Between Hospitals and **ASCs**

- Dawn Lacska-Tommerdahl, FACHE, RN, Director of Outpatient Heart, Lung and Vascular Institute.AdventHealth
- Randy Hagen, CASC, FACMPE, ACHE, Regional Director, Robert Wood Johnson Barnabas Health
- Cicel M. Reyna, MD, DBRM, FPARM, Physiatrist, Philippine Academy of Rehabilitation Medicine
- Moderated by Morgan Haefner, Writer / Reporter, Becker's Healthcare



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#### Montreaux 2

### C. Price Transparency in ASCs

- Andy Poole, FACHE, Chief Executive Officer, Monticello Community Surgery Center
- Colleen Ingraham, Chief Operating Officer, Prairie Spine & Pain Institute
- Sev Hrywnak, MD, Chief Executive Officer, The SEV Group; Owner, Advanced Ambulatory Surgical Center of Chicago
- Jonathan Kaplan, MD, MPH, Founder and Chief Executive Officer, BuildMyBod Health
- Moderated by Mackenzie Bean, Writer / Reporter, Becker's Healthcare

#### Montreaux 3

### D. Keys to Conducting Case Costing for ASCs

- Ann Geier, Chief Nursing Officer, Surgical Information **Systems**
- Rob Westergard, CPA, CGMA, Consultant

#### St. Gallen 1

### E. Key Thoughts on Reducing Complications and Infections

- Binod Sinha, MD, FACS, Medical Director, Garden State Pain Control, PA
- Rita Mack, Administrator, Hershey Outpatient Surgery
- Lorraine H. Hutzler, MPA, Associate Program Director, The Center for Quality and Patient Safety, NYU Langone Orthopedic Hospital
- Moderated by Julie K. Letwat, Counsel, McGuireWoods LLP

#### St. Gallen 2

## F. Obtaining Orthopedic Certification from an Accrediting Organization: What Was I Thinking? Did it Make a Difference?

- Erin Johnson, RN, BSN, CIC, Quality Coordinator and Infection Preventionist, Surgery Center of Long Beach (CA)

- Moderated by Sandra Jones, CASC, CPHRM, CPHQM, FHFMA, Founder, Ambulatory Strategies Inc.

#### 3:00 - 3:40 pm

#### Vevev 1

## A. The Big 3: How Will Orthopedics, Ophthalmology and GI Fare Over the Next Few Years?

- James Slover, MD, MS, Professor, Adult Reconstructive Division, Department of Orthopaedic Surgery, NYU Langone Orthopedic Hospital
- Bill Stewart, Principal, VBC Consulting
- Steve Dunn, Senior Segment Manager, ASCs and Orthopedics, McKesson Medical-Surgical
- Rebecca Paine, CASC, Vice President and Chief Financial Officer, Beckley Surgery Center, Inc.
- Moderated by Molly Gamble, Editor-in-Chief, Becker's Healthcare

#### Montreaux 2

#### C. Pain Management in ASCs 2

- Ali Nairizi, MD, MS, DABA, Board Certified Pain Specialist, Board Certified Anesthesiologist, Nevada Advanced Pain Specialists
- Eric Anderson, MD, Co-founder, Advanced Pain Institute of Texas
- Maulik K. Bhalani, MD, President and CEO, Florida Pain Medicine; Board Certified, Interventional Pain Medicine; Board Certified, Physical Medicine and Rehabilitation, University of South Florida, Pain Medicine Faculty
- Moderated by Chris DeGrande, JD, Associate, McGuireWoods LLP



## FRIDAY, OCTOBER 25, 2019

## Concurrent Sessions:

TRACK A - Improving Profits, ASC Strategy and Keynotes

TRACK B - Business Strategies for ASC

TRACK C - ASCs, Financial Issues, Orthopedics and Spine

TRACK D – Physician Hospital Ventures and TRACK F – Transactions, Legal and

Issues, GI, Pain Management and Anesthesia Issues

TRACK E - Revenue Cycle, Out-of Network, Billing and Coding Issues Valuation Issues

TRACK G - Patient Safety, Quality and Accreditation Issues

#### St. Gallen 2

### D. Supply Chain Best Practices in an ASC

- Rick Ngo, MD, General Surgeon, Southwest Surgical Associates
- Lori Tamburo, CASC, Administrator, Foothills Surgery
- Loren Anderson, CMRP, Materials Manager, Foothills Surgery
- Ali Horton, Materials Manager, Oregon Surgical Institute
- Moderated by Mackenzie Bean, Writer / Reporter, Becker's Healthcare

#### St. Gallen 1

#### E. How to Hire Effectively in Today's Market

- Becky Ziegler-Otis, RHIA, CPHQ, CHC, CASC, Administrator, Ambulatory Surgical Center, Stevens Point
- Neeraji Kikkeri, Owner, North Texas Team Care Surgery Center
- Joe Ollayos, MHA, Administrator, Ingalls Same Day Surgery Center
- Brandon O'Dell, RN, BSN, CASC, Administrator, Surgery Center of Athens, LLC
- Moderated by Anuja Vaidya, Writer / Reporter, Becker's Healthcare

### St. Gallen 2

## F. Urology Services in the ASC

Brad D. Lerner, MD, FACS, CASC, President, CUA LLC; Medical Director, Summit ASC; Chief of Urology, Union Memorial Hospital; Urologic Consultant, NFL Baltimore Ravens

### 3:45 - 4:25 pm

### Montreaux 1

### B. ASCs, Practices and Office-Based Labs

- Jason Greis, JD, Partner, McGuireWoods LLP
- Chas Sanders, Founder and Chief Executive Officer,

#### **MARGIN**

- Jan Dees, President, American Vascular Associates
- Moderated by Jake Cilek, JD, Associate, McGuireWoods LLP

#### Montreaux 2

## C. Medical Travel Program Development for ASCs: **Direct Contracts with Employers and Unions**

- Maria K. Todd, PhD, MHA, Director, Business Development, St. George Surgical Center
- Ty Tippets, Administrator, St. George Surgery Center

#### Montreaux 3

## D. How to Attract Surgeons to Your ASC: Build Relationships that Build Volume

- Kathy W. Beydler, RN, MBA, CNOR, CASC, Managing Partner, Strategic Surgical Solutions

#### St. Gallen 1

## E. Overview of Biologics in Regenerative Medicine and How This Can Be Profitable for an ASC

- Kenneth Allen, MD, Retired Spine Surgeon, Founder and Chief Executive Officer, Paisley Laboratories

#### St. Gallen 2

#### F. Data Visualization

- Joseph Engel, MPS, Administrator, Gastroenterology Associates, Fairfield County/The Endoscopy Center of Fairfield

### 4:25 - 6:00 pm

## **Cocktail Reception in the Exhibit Hall**



## **SATURDAY, OCTOBER 26, 2019**

## Concurrent Sessions:

TRACK A - Improving Profits, ASC Strategy and Keynotes

TRACK B - ASCs, Financial Issues, Orthopedics and Spine

TRACK C – Physician Hospital Ventures and TRACK D – Revenue Cycle, Out-ofNetwork, Issues, GI, Pain Management and Anesthesia Issues

Billing and Coding Issues and Thought Leadership

#### 8:00 - 8:35 am

#### A. KEYNOTE- The Power to Win!

- Sugar Ray Leonard, Boxing Legend, Successful Entrepreneur and Author, The Big Fight: My Life In and Out of the Ring

#### 8:40 - 9:15 am

#### Vevey

## A. KEYNOTE - "The Lone Ranger" - The Last Very Large Physician Owned Independent Medical Group in America

- Scott Hayworth, MD, FACOG, President and Chief Executive Officer, CareMount Medical
- Kevin Conroy, MS, Chief Financial Officer and Chief Population Health Officer, CareMount Medical

#### 9:25 - 10:05 am

#### A. AI Automation for ASC Workflows

- Jaideep J. Iyengar, MD, FAAOS, Orthopedic Surgeon, Silicon Valley Orthopedics, President and Chief Executive Officer, San Jose Surgery Inc.
- Reshma Ananthakrishnan, Co-Founder and Chief Executive Officer, Ready Surgery

#### Montreux 1

## B. Sale and Leaseback of ASC/MOB Real Estate - How to Maximize Value

- Jon Vick, President, ASCs Inc.
- Jason Winokur, Vice President, JH Winokur, Inc.

#### 10:15 - 10:55 am

## A. Uniting Independent ASCs: Clinically Integrated Networks, Coalitions, Cooperatives, etc.

- Woodrow "Woody" M. Moore, The Physician's

Advocate; Founder, Texas ASC Society; Founder, Hawaii **ASC** Association

- Marcy Sasso, Compliance Consultant, Sasso Consulting, LLC

#### Montreux 1

## B. The Importance of Having an ASC Safety Officer

- Fawn Esser-Lipp, RN, BSN, CNOR, CASC, Executive Director, The Surgery Center LLC

#### Montreux 2

### C. Solo Physician-Owned ASC Business Model

- Yasmeen Soin, JD, CPC, CPCO, Director of Operations, Surgery Center at Corporate Way, Ohio Pain Management Clinic
- Amol Soin, MD, MBA, Owner, Ohio Pain Clinic, LLC., Surgery Center at Corporate Way, LLC.

#### Montreux 3

## D. Building or Renovating an ASC? Workflow Design **Considerations to Maximize Efficiency**

- James Story, RN, BSN, MBA, Administrative Director, Operations, St. Vincent's Health System/Ascension
- Daniel Henderson, Chief Executive Officer, MEDIX LLC

#### 10:55 - 11:30 am

## Vevey

## A. The State of the ASC Industry

- Scott Becker, JD, Partner, McGuireWoods LLP; Founder and Publisher, Becker's Healthcare

#### 11:30

## **Meeting Adjourns**



## **SATURDAY, OCTOBER 26, 2019**

Concurrent Sessions:

TRACK A – Improving Profits, ASC Strategy and Keynotes

TRACK B - ASCs, Financial Issues, Orthopedics and Spine

TRACK C – Physician Hospital Ventures and TRACK D – Revenue Cycle, Out-ofNetwork, Issues, GI, Pain Management and Anesthesia Issues

Billing and Coding Issues and Thought Leadership

## SPECIAL AEU CREDIT TRACK- ST. GALLEN 3

## **THURSDAY, OCTOBER 24, 2019**

#### 1:00 - 2:00 pm

### The Best Steps for ASC Growth

- Patrick Haley, CASC, Manager, Physicians Surgery Centers
- Tiffany Weeks, RN, BSN, MSN, Clinical Director, Urology Surgical Center
- Lori Callahan, Director, Algonquin Road Surgery Center
- Claudette Fox, RN, BSN, CASC, Administrator, Short Hills Surgery Center
- Moderated by Sev Hrywnak, MD, DPM, President and Chief Executive Officer, The SEV Group, Advanced Ambulatory Surgical Center, Elmwood Park Immediate Health Care Centers, VIP Surgery Chicago

## 2:10 - 3:10 pm

### **Thought-Provoking Ideas for Administrators**

- Sheila Thompson, RN, BS, Practice Administrator, Twin Cities Pain Clinics and Surgery Centers
- Deborah Goodman, RN, Administrator, APAC Surgery Center II LLC
- Sue Emerson, BSN, RN, Administrator, Loveland Surgery Center
- Moderated by Alia Paavola, Writer / Reporter, Becker's Healthcare

#### 3:20 - 4:20 pm

## Improving Quality and Infection Control: Challenges and Thoughts for 2019

- Victoria Brennan, Surgical First Assist / Infection Control Officer, Mangat, Holzapfel and Lied Surgery Center
- Apryl McElheny, MBA, MSN, RN, CASC, CIC, Administrator/ Clinical Director, Laurel Laser & Surgery Center
- Terri Mahoney, BN, CNOR, CASC, Administrator, Bluffton Okatie Surgery Center, LLC
- David Stumpf, MD, PhD, Professor Emeritus, Northwestern University Feinberg School of Medicine
- Moderated by Kerri Zelensek, JD, Associate, McGuireWoods LLP

## FRIDAY, OCTOBER 25, 2019

#### 11:00 am - 12:00 pm

## Perioperative Nursing, Infection Control and How to Meet CMS and Accreditation Standards

- Maria Alvarado, RN, Associate Administrator and Nurse Manager, Saddle Brook Surgicenter, Inc, Mayhill Medical Group, LLC
- Marvella Thomas, RN, MSN, Senior Consultant, Cardinal Health
- Amy Amos, Administrator, Liberty Cataract Center, LLC
- Michelle Corner, RN, Director of Nursing, The Center for Minimally Invasive Surgery
- Moderated by Ann Geier, MS, RN, CNOR, CASC, Chief Nursing Officer, Surgical Information Systems

#### 1:45 - 2:45 pm

#### So You Want to Be an ASC Administrator?

- Amanda Hawkins, BSN, RN, CASC, CAIP, Administrator, The Surgery Center of Charleston
- Jeany Dunaway, RN, CASC, Administrator, Effingham Ambulatory Surgery Center
- Helen Lowenwirth, CASC, Administrator, East Side Endoscopy, LLC
- Marsha Rowe, RN, MBA, Administrator, Southeastern Ambulatory Surgery Center
- Moderated by Mackenzie Bean, Writer / Reporter, Becker's Healthcare

#### 2:55 - 3:55 pm

## The Importance of Staff Engagement, Fighting Burn-Out, Growing a Great Team and More

- Judy Harless, MBA, Vice President, Practice Management, Medac, Inc.
- Benita Tapia, RN, CASC, Administrator, 90210 Surgery Medical Center
- Melissa Hermanson, RN, CASC, Administrator, Ambulatory Care Center
- Moderated by Mackenzie Garrity, Writer / Reporter, Becker's Healthcare

## 4:00 - 5:00 pm

### Cost Containment in the OR

- Kenny Bozorgi, Owner, Operating Room Director, Magna Surgical Center
- Joyce White, Facility Administrator, Cypress Surgery Center of Wichita
- Helene Levenson, RN, MSN, Senior Consultant, Clincal Operations, Cardinal Health
- Matt Carroll, Senior Director, US Market Access and Custom Analytics, Intuitive
- Moderated by Laura Dyrda, Editor-in-Chief, Becker's Healthcare

### **SATURDAY, OCTOBER 26, 2019**

### 9:00 - 10:00 am

#### Technology Issues and Advances in an ASC Setting

- Atul Kumar, MD, MBA, Curator, CaseAtlas
- Susan Cheek, CPA, CHCC, CASC, Administrator, Dallas Endoscopy Center
- Candy Ranshaw, RN, BSN, Administrator / Director of Nursing, Squaw Peak Surgical Facility
- Moderated by Sev Hrywnak, MD, DPM, President and Chief Executive Officer, The SEV Group, Advanced Ambulatory Surgical Center, Elmwood Park Immediate Health Care Centers, VIP Surgery Chicago

#### 10:10 - 11:10 am

#### The Peer Review Process for ASCs

- Brandi Cunningham, Administrator, Piedmont Outpatient Surgery Center
- Candy Ranshaw, RN, BSN, Administrator / Director of Nursing, Squaw Peak Surgical Facility
- Carla Evans, Administrator, New Albany Surgery Center
- Moderated by Brian Zimmerman, Writer / Reporter, Becker's Healthcare