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#### **Market Trends**



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Current Volumes
Projected Growth
Factors

Demand Forecast 7

#### **Outpatient Services Driving Future Orthopedics Growth**

#### Growth Particularly Pronounced for Outpatient Joint Replacement

#### **5-Year Orthopedics Growth Projections**



#### 5-Year Volume Growth by Subservice Line

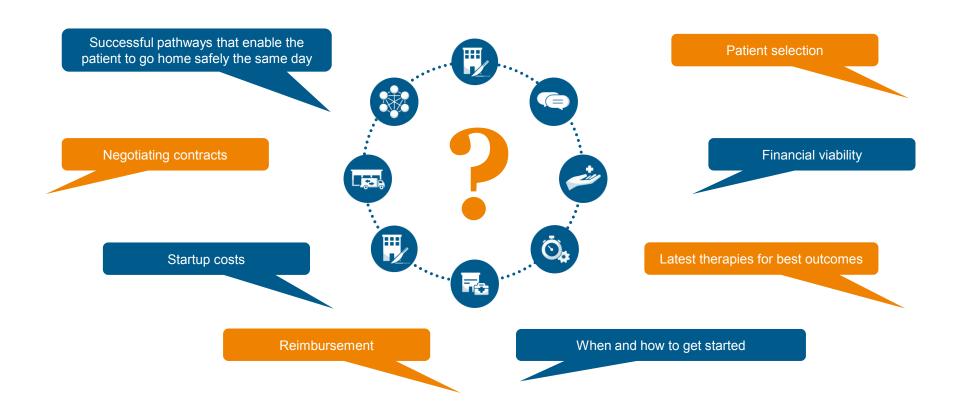
Inpatient and Outpatient, 2017-2022

Subservice Line	OP Growth	IP Growth	Volume Change
Other Orthopedics <sup>1</sup>	29%	9%	6,029,382
Trauma	11%	11%	1,113,899
Foot/Hand	14%	-1%	456,904
Sports Medicine	15%	5%	407,707
Other Surgical Spine <sup>2</sup>	20%	6%	240,326
Joint Replacement	104%	-7%	38,501
Medical Orthopedics		6%	10,458
Fusion	51%	-3%	10,102
Medical Spine		1%	1,218

 <sup>&</sup>quot;Other Orthopedics" includes surgeries such as limb reattachments, biopsies, non-spinal fusions, bone removals, and other surgeries that do not readily fall under other subspecialties

 <sup>&</sup>quot;Other Surgical Spine" includes vertebroplasties, kythoplasties, drug infusion pumps, spinal biopsies, and other less common spinal surgeries.







# **Getting Started**



## **Getting Started**

Be Brave. Be Confident.
Assemble the Right Team
Contracting is Key



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Orthopedic Surgeon
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## **Getting Started**



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Medicine

Contracting
Facility Appropriateness
Instrumentation
Sterilization Equipment



## Clinical Success



#### **Clinical Success**

Proper Patient Selection
Pre-Op Education
Multi-Modal Analgesia



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#### **Clinical Success**



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Medicine

Patient Selection
Home Support
Outpatient Therapy



# How to Compete



## How to Compete



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Impact of Consumerism
Leverage Self Referrals
Importance of PCP Referrals

#### **Demonstrating Value in a Consumer-Driven Environment**

#### **Examples from Advisory Board Consumer Survey Results**

20% of self-referral patients chose their ortho physician based on family/friend recommendation

94% of patients say they would choose an institution charging \$500 less for knee replacement than an equal competitor

**30%** of self-referral patients named long distance as a major factor for not following a PCP's referral to a specialist



- Make quality metrics meaningful to patients
- Personalize patient services
- Address patient priorities in clinical experience
- Build an alumni referral network



#### Cost

- Create targeted price transparency
- Partner with payers that waive out-of-pocket costs



#### Access

- Place program entry points close to patients
- Maximize patient convenience



## How to Compete

Educating PCP Referral Sources Creating a Boutique Experience Great Surgical Care!



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## When do You Plan to Launch Your Program?

- □ Already Underway
- ☐ Within 12 Months
- More Than a Year





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## Thank You.